

INVISTA GENDER PAY GAP REPORT

As an employer with over 250 employees, INVISTA Textiles UK Ltd is required by the Equality Act 2010 Regulations 2017 to submit a Gender Pay Gap report, based upon a snapshot date of 5th April 2017. This requirement ensures INVISTA will review the difference in compensation between the average female and average male, regardless of their role or level within the company.

INVISTA Textiles UK Ltd is managed in accordance with our Market Based Management® (MBM®) philosophy. Based on our 10 Guiding Principles, MBM® sets the expectation that all employees will act with honesty, integrity and respect and will look for opportunities to personally develop, grow and reach fulfillment in their role. Consistent with these Guiding Principles we recognise and treat employees with fairness, impartiality, awareness and sensitivity. We will grant equal opportunity in all aspects of employment to all persons.

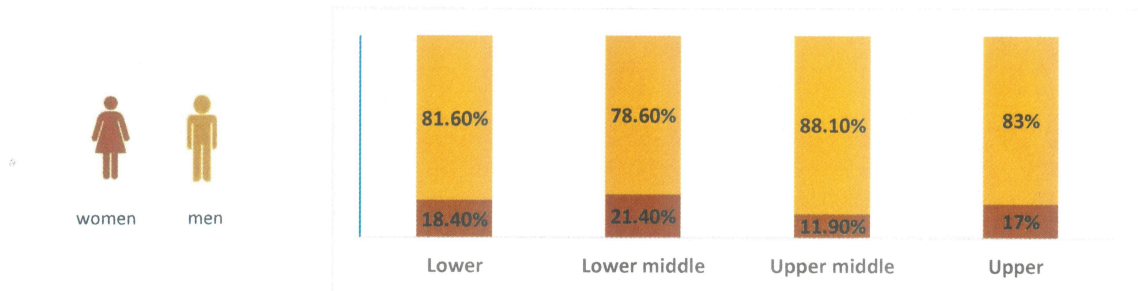
Gender Pay & Bonus Gap

Difference between men & women	Mean Average	Median Average
Gender Pay Gap	6.8%	6.2%
Gender Bonus Gap	38.6%	-9.7%

Proportion of employees receiving a 2016 Bonus



Gender split by hourly pay quartiles



As is common across our industry, INVISTA Textiles UK Ltd employs more men than women. Our statistics show a mean pay gap of 6.8% and a median pay gap of 6.2%, compared to the UK's national median gender pay gap of 18.1%.

At INVISTA Textiles UK Ltd we provide 2 regular, annual bonus programmes, which senior leaders and

operations employees participate in. Reward is structured differently for capability employees, who are in support functions and this provides flexibility to reward these employees for enhanced contributions as and when applicable. As more females than males are employed in capability roles, this accounts for the bonus gap referred to.

I confirm that the gender pay gap data contained in this report is accurate and calculated in accordance with legislative requirements.



Christopher Brown
Director, INVISTA Textiles (UK) Limited