

KOCH AT A GLANCE

INDUSTRY AREAS

Industrial Manufacturing

Building Materials

Glass

Automotive Components

Refining

Renewable Energy

Chemicals and Polymers

Pulp and Paper

Agriculture

Packaging

Consumer Products

Electronics

Software

Network Solutions

Health Care Technology

Engineered Technology

Project Services

Recycling

Supply Chain and Logistics

Commodities Trading

Real Estate

Investments

Creating value. Transforming life.

Koch is one of the largest, most diversified companies in the world. We apply our capabilities to an expanding range of industries.



Have exceeded
\$125 B

in annual revenue*



90%

earnings reinvested
in the company



More than
\$168 B

invested in growth
& improvements
since 2003



50%
decrease in
total criteria
air emissions

of aggregate U.S.-based
Koch companies was
achieved between
2008 and 2022

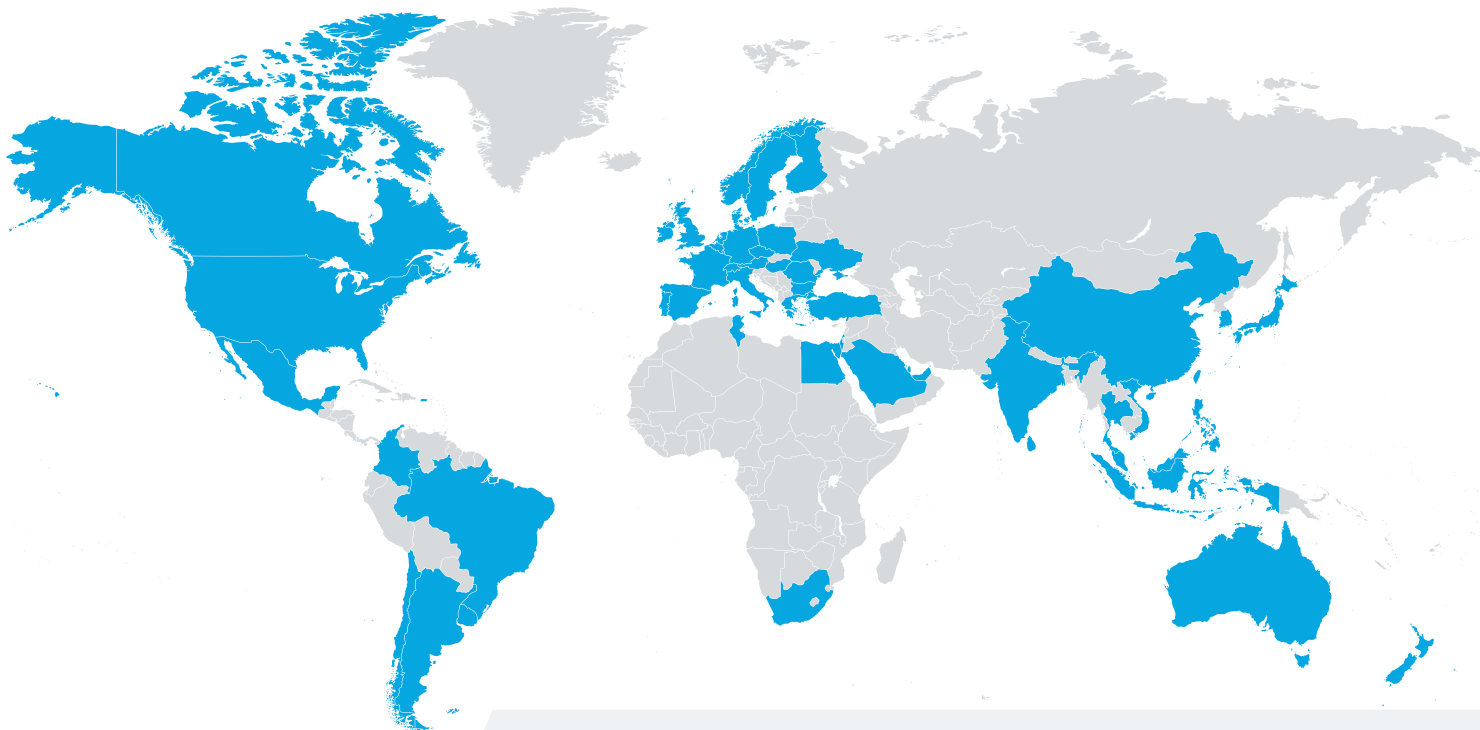
EPA ENERGY STAR®
PARTNER OF THE YEAR AWARD

2017, 2021, 2022, 2023 and 2024

kochinc.com



*Our revenues fluctuate with the price of commodities. They have exceeded \$125 billion.
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Koch has about 120,000 employees in more than 50 countries, with nearly 60,000 U.S. employees across 50 states, the District of Columbia & Puerto Rico.

Koch Companies

FLINT HILLS RESOURCES From our refineries and facilities, and through our 4,000 miles of pipelines, come the fuels and chemical building blocks critical to powering modern life.

GEORGIA-PACIFIC Our paper products, such as bath tissue and paper towels, are at-home essentials. And our sturdy building materials make homes and commercial buildings possible. Brands include Quilted Northern®, Angel Soft®, Brawny® and Dixie®.

GUARDIAN INDUSTRIES We manufacture high-performance glass products for homes and buildings and high-value coatings on plastic components for the automotive and commercial truck industries.

INFOR For customers in specific markets, we build complete industry suites in the cloud using technology that puts the user experience first, leverages data science and integrates into existing systems.

INVISTA From airbags and automotive parts to medical supplies and food packaging, our ingredients in the nylon 6,6 and polypropylene value chains make life better in countless ways.

KBX LOGISTICS Provides technology-driven managed freight and transportation asset management solutions that create a competitive advantage for our customers to deliver life's essential goods all over the world.

KOCH AG & ENERGY SOLUTIONS We produce innovative fertilizer and nutrient enhancement products to help growers boost crop yields, supply methanol used to manufacture countless everyday products and give energy customers the power to thrive.

KOCH ENGINEERED SOLUTIONS Our solutions in mass and heat transfer, combustion and emissions controls, materials applications, full engineering, procurement and construction, and utility-scale solar come with deep expertise in the industrial value chains.

KOCH INVESTMENT COMPANIES We seek out investments and acquisitions that improve Koch capabilities, drive mutual benefit for all parties and contribute to society by creating true, long-term value. Koch's investment companies are comprised of four entities: Koch Disruptive Technologies, Koch Equity Development, Koch Investment Management and Koch Real Estate Investments.

KOCH MINERALS & TRADING We specialize in the innovative procurement, exchange and delivery of essential commodities that empower daily life, and the development of investments into successful ventures and new, transformative platforms.

MOLEX Our comprehensive portfolio of connectivity solutions empower automotive, data center, industrial, healthcare and consumer electronics industries to transform the future and improve lives.